

Transforming Health and Social Care in Bury

**Building
new
relationships**



**Staying
well
for longer**



**Reducing
failure
demand**



**Tackling
wider
determinants**



**Our plan
2017-2021**





Foreword

By 2021, we will have radically transformed Health and Social Care across Bury.

There is a widely shared view that the current Health and Social Care system, in Bury and beyond, is no longer equipped to meet the needs of the population.

At a local level too many people become ill too early, health inequalities continue to adversely impact our most deprived communities, and we face increasing operational and financial pressures within the most critical parts of our system.

There is no ‘quick fix’. Our response to the challenges will be wide-ranging and transformational and will require a series of fundamental shifts across the entire health and social care system. This is not a challenge that can be met by Health and Social Care services alone. It will require a radical enhancement of our current approach to Prevention and a different relationship with local people. It will require a broader approach across the entire Public Service and beyond.

If we do nothing, the impact will be catastrophic and those who will be most affected will be the most vulnerable within our community – children and young people, older adults, people with learning and physical disabilities and those living with Long Term Conditions.

If we seize this opportunity the reward could be immense:

Local people remaining well for years longer than is currently the case, and a reduced health inequalities gap between the most deprived and least deprived areas of Bury;

“There is no quick fix!”

“If we do nothing, the impact will be catastrophic”

“We must seize this opportunity - the rewards will be immense”.



Empowered and enabled local communities and local people, supported by a vibrant Voluntary and Community Sector, who are equipped with the knowledge, skills, confidence, connections and resources to play a more active role in remaining healthy for longer;

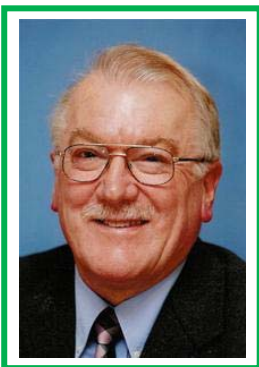
A single commissioner for health and social care in Bury, commissioning for outcomes, and commissioning against a wide-ranging and dynamic local evidence base;

An integrated provider accountable for delivering financially sustainable, joined up all age services at neighbourhood level, enabled through cutting edge technology, and able to provide high quality integrated support in the right place, and at the right time to those who need it the most;

This is our chance to turn this vision into a reality, but it will require all of us to play our part.

*“This is our chance...
To turn our vision into reality!”*

“Everyone must play their part”



Cllr Trevor Holt
Chair
Bury Health and Wellbeing Board



Dr Kiran Patel
Chair
Bury NHS Clinical Commissioning Group



Keith Walker
On Behalf of
Bury Locality Care Organisation

Section

1

Executive summary

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Section 1

Executive Summary

There is a system-wide commitment across Bury to transform Health and Social Care.

If we choose to do nothing, the financial gap across the local Health and Social Care economy will be £75.6million by 2020/21 driven by a combination of reducing income, increasing demand and inflationary pressures.

More importantly, too many local people are in avoidably poor health. Healthy Life Expectancy for Men and Women in Bury is significantly below the national average and significant health inequalities exist between the most deprived and most affluent parts of the Borough.

Our existing Bury Health and Wellbeing Strategy 2015-2018 sets out our local vision to:

“Improve health and wellbeing through working with communities and residents to ensure that all people have a good start and enjoy a healthy, safe and fulfilling life.”



This Locality Plan is a significant contributor to realising this vision.

Transforming Health and Social Care is a complex, contentious and emotive task, but represents an opportunity to reconfigure the entire system to deliver better outcomes, in a more effective and efficient manner.

The scale of the challenge is immense, and our response needs to be equal to this challenge.

This is not about small projects, tweaked approaches or making cuts to services.

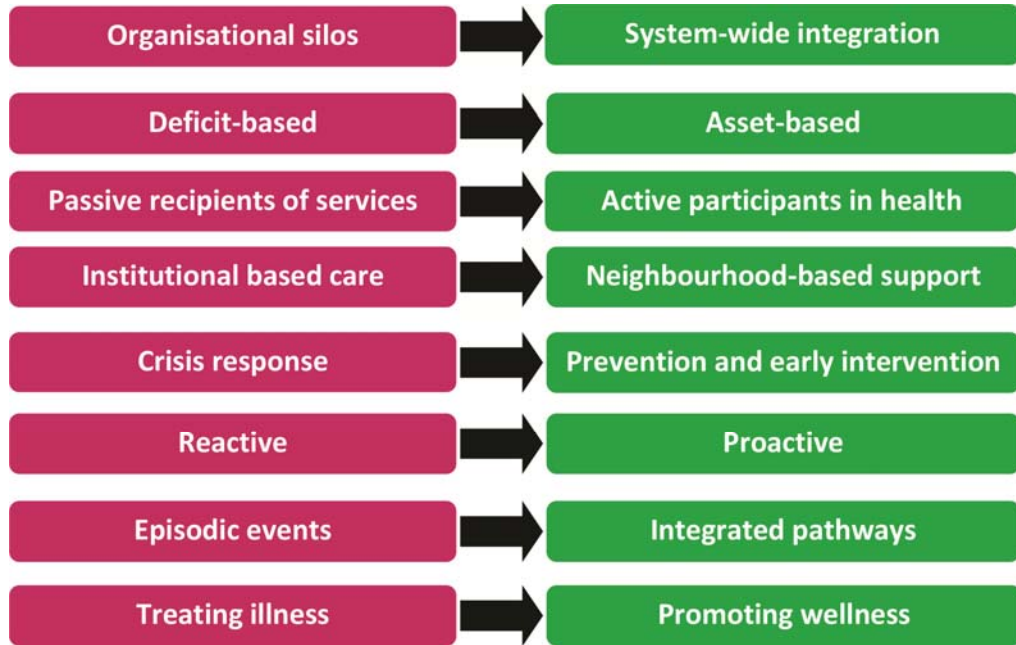
Our approach will enable a whole series of system-wide transformational ‘shifts’ to take place which will underpin all of our proposed changes and will become the ‘golden thread’ that runs throughout our ambitions.

“This is not about small projects”

“Our response must equal the scale of the challenge”



System-wide transformational shift – the golden thread:



To enable these shifts to occur we will radically transform around 4 key strategic priorities.





Building new relationships

We will enable a radical shift in both the relationship between local people and public services, and the way in which public services work together towards a common set of outcomes. This will involve building new relationships and either strengthening or reimagining the ones we currently have.





Staying well for longer

We will support local people to remain well for longer by systematically tackling the causes of illness, radically up-scaling prevention, and implementing a whole system wellness and wellbeing programme.



Reducing failure demand

We will identify and remove the demand that exists in most Public Service systems that occurs as a result of the way in which services are delivered and the way in which organisations work together within the system.





Tackling the wider determinants of health

We will make a concerted system-wide effort to tackle the wider determinants which impact upon the health and wellbeing of local people such as deprivation, work and skills, housing, education and the environment.

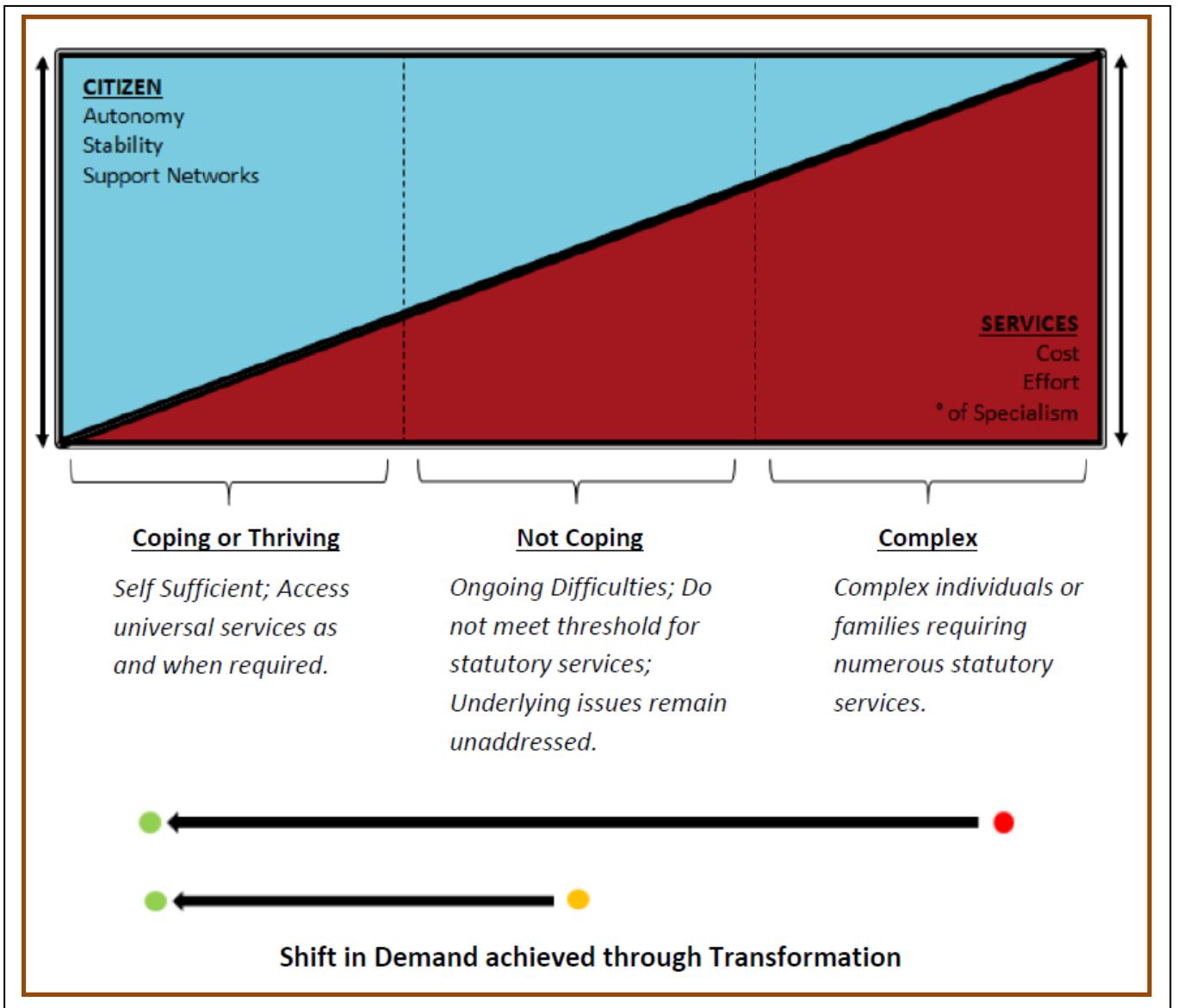




What will look different?

Over time, by developing an enabled and engaged population who are living in thriving communities, we will see a shift in demand and activity away from Hospitals and specialist services, and into local Neighbourhoods and Primary Care settings.

“Over time demand will shift”



Fewer local people will develop complex needs or become high cost users of services, and the majority of our population will be well adapted and coping well with day to day life.



Our system will be designed to reflect this shift in demand and this will be reflected in the way that we allocate resources with a greater proportion of our local expenditure being used to invest in local people, local neighbourhoods, community services and primary care.

By transforming our Health and Social Care system, we will have a significant positive impact on the lives of local people and the future sustainability of services.

We will measure our overall success against four overarching outcomes.

1. A local population that is living healthier for longer and where healthy expectancy matches or exceeds the national average by 2025.
2. A reduction in inequalities (including health inequality) in Bury, that is greater than the national rate of reduction.
3. A local health and social care system that provides high quality services which are financially sustainable and clinically safe.
4. A greater proportion of local people playing an active role in managing their own health and supporting those around them.

*“Transformation
will impact
positively...*

*On people’s lives
and on services”*





It will also require the transformation of Health and Social Care to take place within the wider context of Public Service Reform Transformation and our wider ambition to ensure that:

- all Bury people live healthier, resilient lives and have ownership of their own health and wellbeing;
- all Bury people live in a clean and sustainable environment;
- all Bury people, of all ages, have high level and appropriate skills;
- all Bury people achieve a decent standard of living and are provided with opportunities through growth;
- Bury is a safe place to live with all people protected, and feeling protected, from harm.

*“We will
move forward
as a whole
and at pace”*



To transform Health and Social Care, within the context of wider Public Service Reform, we will move forward as a whole system and at pace.

This will not be achievable by traditional Health and Social Care Partners alone, and will require the active participation of local people and businesses, and partners from across the entire Public Service including, but not exclusive to, the Police, Fire and Rescue Service, Probation, Voluntary Sector, Housing providers, and educational establishments.